



Flying high again

Finnair announced the terms of its rights offering, which in our view contained no material surprises. We still expect Finnair's earnings to remain high going forward, however we see current trading levels elevating multiples too high.

The rights offering terms included no material surprises

The offering has a ratio of 27/2 for new shares vs existing ones, and the 19bn shares offered at the EUR 0.03 per share subscription price will raise Finnair some EUR 570m in gross proceeds. The fully underwritten offering has its subscription period Nov 3-17; the rights can be traded Nov 3-13. The TERP is a bit below EUR 0.05, to which the EUR 0.03 subscription price implies a 39% discount, and the value of a right is thus EUR 0.23.

Strong balance sheet and high earnings going forward

Finnair targets financial leverage of 1-2x (net debt to comparable EBITDA, which will now be about 1.5x) by the end of FY '25 and looks to reinstate dividends from the same year onwards (based on FY '24 earnings). In our view the strengthened balance sheet and recovered earnings level mean the company will be positioned to begin the renewal of its narrow-body fleet in a few years' time. In our opinion it shouldn't be too hard for Finnair to hit the EUR 180m EBIT midpoint of its guidance range for the year even though airline profitability outlook has weakened a bit since the summer months. Finnair might well have topped EUR 200m in a more favorable environment, however we still expect EBIT to stay at around EUR 190m despite the headwind caused by higher jet fuel prices.

Current earnings multiples limit potential for gains

Finnair now trades around 10.5x EV/EBIT and would be valued a bit above 9x EV/EBIT on our updated TP of EUR 0.05, compared to the median peer level of slightly below 7x. Airlines' earnings levels are still expected to advance next year as FY '24 top line growth is estimated at around 7% while y/y EBIT margin gains are seen to be roughly around 100bps. In this light our estimates for Finnair are rather conservative as we estimate only 3.5% growth and flat margins going forward; from this perspective downside risks to our estimates seem quite limited for now, however Finnair's current earnings multiples in our view limit upside potential even in the case of continued profitability improvement. Our new rating is therefore SELL (HOLD).



Target price, EUR	0.05
Latest change in recommendation	01-Nov-23
Latest report on company	25-0ct-23
Research paid by issuer:	YES
No. of shares outstanding, '000's	20,421,000
No. of shares fully diluted, '000's	20,421,000
Market cap, EURm	1,225
Free float, %	42.9
Exchange rate EUR/USD	1.07
Reuters code	FIA1S.HE
Bloomberg code	FIA1S FH
Average daily volume, EURm	0.5
Next interim report	14-Feb-24
Web site	investors.finnair.com
Analyst	Joonas Ilvonen
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■ BUY □ HOLD ■ SELL

KEY FIGU	IRES									
	Sales EURm	EBIT EURm	EBIT %	FCF EURm	EPS EUR	P/E (x)	EV/Sales (x)	EV/EBIT (x)	FCF yield %	DPS EUR
2021	838.4	-468.9	-55.9%	-639.2	-0.03	-1.7	2.8	-5.1	-76.4	0.00
2022	2,356.6	-163.9	-7.0%	146.7	-0.02	-1.2	0.6	-8.8	26.9	0.00
2023E	3,015.9	189.9	6.3%	36.6	0.01	6.4	0.7	10.5	3.0	0.00
2024E	3,121.4	193.5	6.2%	18.5	0.00	14.8	0.6	10.2	1.5	0.00
2025E	3,215.1	199.3	6.2%	46.0	0.00	13.5	0.6	9.8	3.8	0.00
Market cap	o, EURm		1,225 G	earing 2023E,	0/0		107.6 CAGR	EPS 2022-2	5, %	0.0
Net debt 2	023E, EURm		761 Pr	rice/book 2023	BE		1.7 CAGR	sales 2022-	25, %	10.9
Enterprise	value, EURm		1,986 Di	ividend yield 2	.023E, %		0.0 ROE 2	023E, %		34.2
Total asset	s 2023E, EURm	า	4,096 Ta	ax rate 2023E,	0/0		-87.6 ROCE	2023E, %		3.3
Goodwill 2	.023E, EURm		0 Ec	quity ratio 202	23E, %		19.6 PEG, F	P/E 23/CAGR		-0.1

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Estimates and valuation

FINNAIR	2017	2018	2019	2020	2021	2022	2022	2022	2022	2022	2023	2023	2023	2023E	2023E
EURm	FY	FY	FY	FY	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY
ASK (mkm)	36 922	42 386	47 189	12 938	12 094	6 915	7 841	8 357	8 186	31 299	8 550	9 213	9 344	8 954	36 061
y/y change	9 %	15 %	11 %	-73 %	-7 %	476 %	453 %	154 %	32 %	159 %	24 %	17 %	12 %	9 %	15.2%-р
RPK (mkm)	30 749	34 660	38 534	8 150	5 178	3 269	5 275	6 695	5 918	21 157	6 419	7 031	7 562	7 063	28 075
y/y change	14 %	13 %	11 %	-79 %	-36 %	967 %	1114 %	389 %	93 %	309 %	96 %	33 %	13 %	19 %	33 %
Load factor (RPK/ASK), PLF	83.3 %	81.8 %	81.7%	63.0 %	42.8 %	47.3 %	67.3 %	80.1 %	72.3 %	67.6 %	75.1 %	76.3 %	80.9 %	78.9 %	77.9 %
y/y change	3.5%-р	-1.5%-p	-0.1%-р	-18.7%-р	-20.2%-р	21.8%-р	36.6%-р	38.5%-р	22.7%-р	24.8%-р	27.8%-р	9.1%-р	0.8%-p	6.6%-p	10.3%-р
Ancillary and retail	145	161	176	62	44	27	28	36	32	123	33	33	38	34	138
Cargo	197	207	212	178	335	121	90	73	69	352	53	47	41	49	191
Travel services	206	223	230	61	39	25	39	56	51	170	55	57	66	57	235
Total revenue	2569	2835	3098	829	838	400	550	719	687	2356	695	749	817	755	3016
YoY change	11 96	10 %	9 %	-73 %	1 96	252 %	392 %	261 %	66 %	181 %	74 %	36 %	14 %	10 %	28 %
Other income	77	74	56	48	63	20	41	56	37	154	34	28	27	23	112
Staff costs	-423	-500	-535	-284	-249	-102	-114	-117	-115	-447	-129	-125	-120	-120	-494
y/y change	17 %	18 %	7 %	-47 %	-12 %	93 %	111 %	101 %	36 %	80 %	27 %	10 %	2%	5 %	11 %
% of revenue	16 %	18 %	17 %	34 %	30 %	25 %	21 %	16 %	17 %	19 %	19 %	17 %	15 %	16 %	16 %
Fuel	-472	-581	-687	-233	-212	-137	-229	-242	-228	-836	-220	-220	-238	-252	-930
y/y change	-4 %	23 %	18 %	-66 %	-9 %	350 %	644 %	405 %	123 %	295 %	61 %	-4 %	-2 %	11 %	11 %
% of revenue	18 %	20 %	22 %	28 %	25 %	34 %	42 %	34 %	33 %	35 %	32 %	29 %	29 %	33 %	31 %
Other OPEX	-1314	-1316	-1444	-613	-566	-231	-251	-302	-283	-1067	-294	-282	-309	-285	-1170
y/y change	4 %	0 %	10 %	-58 %	-8 %	130 %	139 %	126 %	24 %	88 %	27 %	12 %	2 %	1 %	10 %
% of revenue	51 %	46 %	47 %	74 %	68 %	58 %	46 %	42 %	41%	45 %	42 %	38 %	38 %	38 %	39 %
Comparable EBIT	171	218	163	-595	-469	-133	-84	35	18	-164	1	66	94	29	190
Comp. EBIT-%	6.6 %	7.7 %	5.3 %	-71.8 %	-56.0 %	-33.2 %	-15.3 %	4.9 %	2.6 %	-7.0 %	0.1 %	8.8 %	11.5 %	3.8 %	6.3 %

Sources: Finnair, Evli estimates

	MCAP		EV/EBITDA			EV/EBIT			P/B	
FINNAIR PEER GROUP	MEUR	22	23	24	22	23	24	22	23	24
SAS	30						43.7x			
International Consolidated	8178	5.4x	3.1x	3.0x	14.6x	5.1x	5.0x	4.1x	2.1x	1.4x
Air France-KLM	2797	3.1x			9.4x					
Deutsche Lufthansa	7959	4.3x	2.8x	2.7x	11.2x	5.2x	5.1x	1.0x	0.8x	0.7x
Norwegian Air Shuttle	653	11.3x	2.3x	2.1x	8.2x	6.5x	5.7x	1.9x	1.5x	1.1x
Aegean Airlines	931	3.5x	3.8x	3.3x	6.9x	8.7x	6.8x	2.7x		
easyJet	3235	4.4x	2.5x	2.2x	25.8x	5.9x	4.9 x	1.1x	1.0x	0.9x
Ryanair Holdings	16385	7.6x	5.2x	4.4x	13.7x	8.0x	6.4x	2.9x	2.4x	1.8x
Wizz Air Holdings	1896	54.7x	5.9x	3.8x		19.9x	8.2x			4.9x
American Airlines Group	6880	10.9x	6.3x	6.6x	23.5x	10.0x	11.2x			
Delta Air Lines	18923	7.2x	4.7x	4.5x	12.6x	6.8x	6.5x	4.2x	1.8x	1.3x
Peer Group Average	6170	11.2x	4.1x	3.6x	14.0x	8.4x	10.4x	2.6x	1.6x	1.7x
Peer Group Median	3235	6.3x	3.8x	3.3x	12.6x	6.8x	6.5x	2.7x	1.6x	1.3x
Finnair (Evli est.)	1225	7.8x	3.8x	3.6x	-8.8x	10.5x	10.2x	1.3x	1.7x	1.6x
Finnair prem./disc. to peer media	n	23 %	0 %	9 %	-170 %	54 %	<i>57 %</i>	-50 %	5 %	22 %

Finnair prem./disc. to peer median Source FactSet, Evli Research

	Sales		Sales gr.			EBIT-%			Div. yield	
FINNAIR PEER GROUP	21	22	23	24	22	23	24	22	23	24
SAS	1366	120.8%	21.1%	6.9%	-9.4 %	-3.5 %	2.1 %			
International Consolidated	8450	173.0%	25.2%	2.9%	5.3 %	11.1 %	10.8 %	0.0 %	0.7 %	1.1 %
Air France-KLM	14315	84.4%	13.5%	4.3%	4.5 %	6.1 %	6.2 %	0.0 %	0.0 %	0.3 %
Deutsche Lufthansa	16811	94.9%	13.3%	6.8%	4.4 %	7.2 %	6.9 %	0.0 %	3.0 %	4.6 %
Norwegian Air Shuttle	497	246.8%	20.5%	8.0%	8.0 %	7.5 %	7.9 %	0.0 %	0.0 %	0.8 %
Aegean Airlines	675	96.3%	15.5%	3.3%	10.5 %	10.4 %	12.8 %	0.0 %	4.4 %	7.0 %
easyJet	1714	329.3%	31.5%	12.3%	1.9 %	5.9 %	6.4 %	0.2 %	1.4 %	3.0 %
Ryanair Holdings	4801	93.8%	34.8%	13.2%	11.6 %	15.3 %	16.8 %	0.0 %	1.3 %	2.2 %
Wizz Air Holdings	1663	101.1%	48.2%	22.4%	-14.0 %	5.8 %	11.4 %	0.0 %	0.0 %	0.0 %
American Airlines Group	26332	71.3%	10.0%	4.3%	3.6 %	7.1 %	6.1 %	0.0 %	0.0 %	0.0 %
Delta Air Lines	26089	61.4%	22.7%	3.2%	7.8 %	11.2 %	11.3 %	0.0 %	0.5 %	1.0 %
Peer Group Average	9338	133.9%	23.3%	8.0%	3.1 %	7.7 %	9.0 %	0.0 %	1.1 %	2.0 %
Peer Group Median	4801	96.3%	21.1%	6.8%	4.5 %	7.2 %	7.9 %	0.0 %	0.6 %	1.1 %
Finnair (Evli est.)	838	181.1%	28.0%	3.5%	-7.0 %	6.3 %	6.2 %	0.0 %	0.0 %	2.2 %

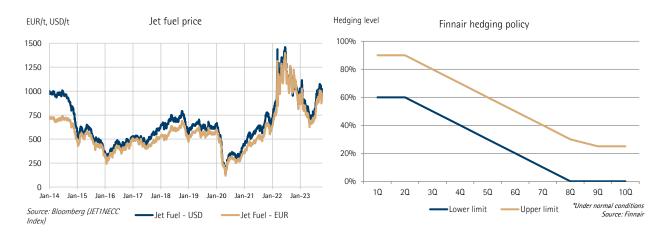
Finnair prem./disc. to peer median

Source FactSet, Evli Research



Transportation/Finland, November 1, 2023 Company update

Jet fuel cost



Transportation/Finland, November 1, 2023 Company update

VALUATION RESULTS	BASE CASE DETAILS	VALUATION ASSUMPTION	S ASSUMPTIONS FOR WACC	
Current share price	0.06 PV of Free Cash Flow	2,166 Long-term growth, %	2.0 Risk-free interest rate, %	2.25
DCF share value	0.16 PV of Horizon value	1,945 WACC, %	9.6 Market risk premium, %	5.8
Share price potential, %	161.9 Unconsolidated equity	0 Spread, %	0.5 Debt risk premium, %	2.8
Maximum value	0.2 Marketable securities	1,524 Minimum WACC, %	9.1 Equity beta coefficient	1.35
Minimum value	0.1 Debt - dividend	-2,426 Maximum WACC, %	10.1 Target debt ratio, %	20
Horizon value, %	47.3 Value of stock	3,209 Nr of shares, Mn	20,421. Effective tax rate, %	25
İ			0	

DCF valuation, EURm	2022	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E	2031E	2032E	Horizon
Net sales	2,357	3,016	3,121	3,215	3,279	3,345	3,412	3,480	3,550	3,621	3,693	3,767
Sales growth, %	181.1	28.0	3.5	3.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Operating income (EBIT)	-164	190	194	199	213	201	205	209	231	235	240	245
Operating income margin, %	-7.0	6.3	6.2	6.2	6.5	6.0	6.0	6.0	6.5	6.5	6.5	6.5
+ Depreciation+amort.	350	331	355	349	354	330	343	354	365	374	383	
EBITDA	186	521	548	548	567	531	547	563	595	610	624	
- Paid taxes	60	69	-39	-40	-43	-40	-41	-42	-46	-47	-48	
- Change in NWC	274	217	14	13	9	9	9	9	10	10	10	
NWC / Sales, %	-27.3	-28.5	-28.0	-27.6	-27.3	-27.1	-26.8	-26.5	-26.3	-26.0	-25.8	
+ Change in other liabs	171	0	0	0	0	0	0	0	0	0	0	
- Operative CAPEX	-88	-225	-250	-250	-250	-240	-240	-240	-240	-240	-240	
opCAPEX / Sales, %	6.3	23.3	13.9	12.6	6.6	12.8	12.7	12.6	12.4	12.3	6.5	
- Acquisitions	0	0	0	0	0	0	0	0	0	0	0	
+ Divestments	0	0	0	0	0	0	0	0	0	0	0	
- Other items	0	-3	-13	-13	-13	-13	-13	-13	-13	-13	-13	
= FCFF	603	580	261	258	270	247	263	278	306	320	333	4,491
= Discounted FCFF		571	235	212	203	169	164	158	159	152	144	1,945
			•			•	•	•		•		
= DFCF min WACC		571	236	214	206	172	168	163	164	157	150	2,171
= DFCF max WACC		570	234	210	200	166	160	154	154	146	138	1,749

Transportation/Finland, November 1, 2023 Company update

INTERIM FIGURES

EVLI ESTIMATES, EURm	2022Q1	2022Q2	2022Q3	2022Q4	2022	2023Q1	2023Q2	2023Q3	2023Q4E	2023E	2024E	2025E
Net sales	399.8	550.3	719.2	687.3	2,356.6	694.7	749.2	817.4	754.6	3,015.9	3,121.4	3,215.1
EBITDA	-54.7	-5.4	146.9	99.1	185.9	82.9	149.0	177.8	111.5	521.2	548.3	548.0
EBITDA margin (%)	-13.7	-1.0	20.4	14.4	7.9	11.9	19.9	21.8	14.8	17.3	17.6	17.0
EBIT	-132.9	-84.2	35.3	17.9	-163.9	0.9	66.2	94.3	28.5	189.9	193.5	199.3
EBIT margin (%)	-33.2	-15.3	4.9	2.6	-7.0	0.1	8.8	11.5	3.8	6.3	6.2	6.2
Net financial items	-47.1	-76.5	-63.8	17.2	-170.2	-15.7	-22.2	-23.5	-25.0	-86.4	-74.0	-70.0
Pre-tax profit	-180.0	-160.7	-28.5	35.1	-334.1	-14.8	44.0	70.8	3.5	103.5	119.5	129.3
Tax	-0.7	-110.3	7.6	-2.0	-105.4	10.3	95.1	-14.0	-0.7	90.7	-23.9	-25.9
Tax rate (%)	-0.4	-68.6	-181.0	83.3	-31.5	69.6	-216.1	19.8	20.0	-87.6	20.0	20.0
Net profit	-180.7	-271.0	-20.9	33.1	-439.5	-4.5	139.1	56.8	-0.3	191.1	83.0	90.9
EPS	-0.01	-0.01	0.00	0.00	-0.02	0.00	0.01	0.00	0.00	0.01	0.00	0.00
EPS adjusted (diluted no. of shares)	-0.01	-0.01	0.00	0.00	-0.02	0.00	0.01	0.00	0.00	0.01	0.00	0.00
Dividend per share	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SALES, EURm												
Group total	399.8	550.3	719.2	687.3	2,356.6	694.7	749.2	817.4	754.6	3,015.9	3,121.4	3,215.1
Total	399.8	550.3	719.2	687.3	2,356.6	694.7	749.2	817.4	754.6	3,015.9	3,121.4	3,215.1
SALES GROWTH, Y/Y %												
Group total	251.9	392.2	260.5	66.2	181.1	73.8	36.1	13.7	9.8	28.0	3.5	3.0
Total	251.9	392.2	260.5	66.2	181.1	73.8	36.1	13.7	9.8	28.0	3.5	3.0
EBIT, EURm												
Group total	-132.9	-84.2	35.3	17.9	-163.9	0.9	66.2	94.3	28.5	189.9	193.5	199.3
Total	-132.9	-84.2	35.3	17.9	-163.9	0.9	66.2	94.3	28.5	189.9	193.5	199.3
EBIT margin, %											•	
Group total	-33.2	-15.3	4.9	2.6	-7.0	0.1	8.8	11.5	3.8	6.3	6.2	6.2
Total	-33.2	-15.3	4.9	2.6	-7.0	0.1	8.8	11.5	3.8	6.3	6.2	6.2

FINNAIR

INCOME STATEMENT, EURm	2018	2019	2020	2021	2022	2023E	2024E	2025E
Sales	2,836.1	3,097.7	829.2	838.4	2,356.6	3,015.9	3,121.4	3,215.1
Sales growth (%)	10.4	9.2	-73.2	1.1	181.1	28.0	3.5	3.0
EBITDA	512.6	488.2	-251.5	-149.0	185.9	521.2	548.3	548.0
EBITDA margin (%)	18.1	15.8	-30.3	-17.8	7.9	17.3	17.6	17.0
Depreciation	-294.2	-325.4	-343.8	-319.9	-349.8	-331.3	-354.8	-348.7
EBITA	218.4	162.8	-595.3	-468.9	-163.9	189.9	193.5	199.3
Goodwill amortization / writedown	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBIT	218.4	162.8	-595.3	-468.9	-163.9	189.9	193.5	199.3
EBIT margin (%)	7.7	5.3	-71.8	-55.9	-7.0	6.3	6.2	6.2
Reported EBIT	218.3	160.0	-597.7	-474.7	-163.9	189.9	193.5	199.3
EBIT margin (reported) (%)	7.7	5.2	-72.1	-56.6	-7.0	6.3	6.2	6.2
Net financials	-129.0	-67.0	-190.1	-127.5	-170.2	-86.4	-74.0	-70.0
Pre-tax profit	89.4	95.8	-785.4	-596.4	-334.1	103.5	119.5	129.3
Taxes	-25.6	-18.4	131.2	117.6	-105.4	90.7	-23.9	-25.9
Minority shares	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net profit	51.1	61.8	-671.4	-484.6	-439.5	191.1	83.0	90.9
Cash NRIs	-0.1	-2.8	-2.4	-5.8	0.0	0.0	0.0	0.0
Non-cash NRIs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
BALANCE SHEET, EURm								
Assets								
Fixed assets	1,547	1,751	1,683	1,215	1,165	1,232	1,294	1,406
Goodwill	0	0	0	0	0	0	0	0
Right of use assets	999	878	918	1,182	1,083	1,387	1,405	1,350
Inventory	121	80	68	56	122	75	78	80
Receivables	210	217	70	137	158	114	117	120
Liquid funds	1,067	952	824	1,266	1,524	1,206	1,249	1,286
Total assets	3,944	3,878	3,646	4,047	4,133	4,096	4,223	4,323
Liabilities								
Shareholder's equity	918	966	897	476	411	707	790	853
Minority interest	0	0	0	0	0	0	0	0
Convertibles	0	0	0	0	0	0	0	0
Lease liabilities	1,159	1,054	1,016	1,381	1,128	1,387	1,405	1,350
Deferred taxes	48	64	0	0	0	0	0	0
Interest bearing debt	615	521	1,182	1,428	1,299	580	586	659
Non-interest bearing current liabilities	285	243	176	291	452	578	599	617
Other interest-free debt	811	873	215	271	658	658	658	658
Total liabilities	3,944	3,878	3,647	4,047	4,133	4,096	4,223	4,323
CASH FLOW, EURm								
+ EBITDA	513	488	-251	-149	186	521	548	548
- Net financial items	-129	-67	-190	-127	-170	-86	-74	-70
- Taxes	-52	-2	-18	11	6	91	-24	-26
- Increase in Net Working Capital	50	-7	-489	117	274	217	14	13
+/- Other	1	-16	-17	-6	0	-3	-13	-13
= Cash flow from operations				-155	296	740	452	452
Č	383	397	-966	100				
- Capex	383 -330	397 -409	-966 -315	-484	-149	-703	-434	-406
- Acquisitions						-703 0	-434 0	-406 0
	-330	-409	-315	-484	-149			
AcquisitionsDivestmentsFree cash flow	-330 0	-409 0	-315 0	-484 0	-149 0	0	0	0
AcquisitionsDivestments	-330 0 214	-409 0 0	-315 0 0	-484 0 0	-149 0 0	0 0	0	0
 Acquisitions + Divestments = Free cash flow +/- New issues/buybacks - Paid dividend 	-330 0 214 268	-409 0 0 -12	-315 0 0 -1,281	-484 0 0 -639	-149 0 0 147	0 0 37	0 0 18	0 0 46
Acquisitions+ Divestments= Free cash flow+/- New issues/buybacks	-330 0 214 268 -110	-409 0 0 -12 21	-315 0 0 -1,281 602	-484 0 0 -639 64	-149 0 0 147 374	0 0 37 105	0 0 18 0	0 0 46 0

FINNAIR

M-rag	KEY FIGURES	2019	2020	2021	2022	2023E	2024E	2025E
Performance 1,377	M-cap	753	1,069	837	546	1,225	1,225	1,225
Siles 3,988 8,928 1,948 2,551 3,108 1,312 1,212 5,146 5,68 5,68 5,146 1,146 1,016 1	Net debt (excl. convertibles)	623	1,374	1,543	902	761	742	723
Siles 3,000 6,000 1,000 2,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 1,100 <th< td=""><td>Enterprise value</td><td>1,377</td><td>2,443</td><td>2,380</td><td>1,448</td><td>1,986</td><td>1,967</td><td>1,949</td></th<>	Enterprise value	1,377	2,443	2,380	1,448	1,986	1,967	1,949
ENTO 488 -251 -149 1586 521 548 548 ENT 158 -785 -156 -164 101 120 129 Enrings 65 -688 -785 -596 -334 104 120 129 Enrily book value (excl. minorities) 96 878 478 411 1070 700 503 Visition multiples 8 -97 1160 778 33 36 36 Eylistiff A 28 -99 128 0.6 106 36 36 Eylistiff A 28 -99 1-16 -88 10.5 102 98 Eylistiff A 8 -99 -15 -88 10.5 102 98 Eylistiff A 8 -4 15.1 -15 -88 10.5 102 92 10 10 10 10 10 10 10 10 10 10 10 10	Sales	3,098	829	838	2,357		3,121	3,215
Pe-lax Fish EBITDA	488	-251	-149					
Per- lax 96 -786 -696 -479 -438 191 130 129 Equity book value (excl. minorities) 968 887 476 411 707 790 883 Valuation multiples very very very 70 0.68 3.68 EV/SIRIF 0.04 2.9 2.8 0.0 0.07 0.05 0.05 EV/ERITA 2.8 -9.7 1.61 -8.8 0.05 10.2 9.88 EV/ERITA 8.5 -4.1 -5.1 -8.8 10.5 10.2 9.88 EV/ERITA 8.5 -4.1 -5.1 -8.8 10.5 10.2 9.88 EV/ERIT 8.4 -2.4 -5.1 4.98 10.5 10.2 9.88 EV/ERIT 8.4 -2.2 3.3 7.75 7.55 15.4 4.9 2.7 7.55 7.55 15.4 4.9 2.7 7.55 7.55 15.2 1.1 1.1	EBIT	163	-595	-469	-164	190	194	199
Fundamental (Pre-tax	96	-785	-596	-334	104	120	129
Public Note value (excl. minorities) 966 897 476 411 707 790 853 704 704 705 7	Earnings	65	-669	-479	-439	191	83	91
Notation multiples	2	966	897			707	790	853
EVISEIDIDA								
NUMBER 1.0	·	0.4	2.9	2.8	0.6	0.7	0.6	0.6
EVFBITA 8.5 -4.1 -5.1 -8.8 1.05 1.02 9.8 EVFBIT 8.5 -4.1 -5.1 -8.8 1.05 10.2 9.8 EVFCF 3.5 -2.5 -15.4 -4.9 2.7 4.3 4.75 EVFCF 8.4 -2.4 -2.64 2.4 3.4 7.5 7.5 PIFCF 1.17 -1.13 1.17 -1.2 3.35 66.4 2.6 PIF 1.17 -1.16 -1.7 -1.2 3.35 66.4 2.6 PIF 1.17 -1.0 -1.2 3.3 1.7 1.6 1.4 Arger EV/EBITOA 0.0 0.0 0.0 0.0 9.4 9.1 1.8 Arger EV/EBITOA 0.0 0.0 0.0 0.0 0.0 9.4 9.1 1.8 Arger EV/EBITOA 0.0 0.0 0.0 0.0 0.0 0.0 9.9 9.9 9.1 9.1 9.5<								
EVERT 8.5 -4.1 -5.1 -8.8 10.5 10.2 9.8 EVICCF 3.5 -2.5 -15.4 4.9 2.7 4.3 4.3 EVICCF 8.4 -2.4 -2.64 4.9 7.5 7.5 PICET -4,488.7 -11.3 -1.77 50.2 33.5 66.4 2.66 PICET -1,488.7 -11.3 -1.77 50.2 33.5 66.4 18.8 PIS 0.0 0.0 0.0 0.0 3.4 1.1 1.6 Target EVERT 0.0 0.0 0.0 0.0 4.87 9.5.5 3.7 Target EVERT 0.0 0.0 0.0 4.87 9.5.5 1.7 1.1 Target EVERT 0.0 0.0 0.0 4.87 9.5.5 1.7 1.2 Target EVERT 0.0 0.0 0.0 0.0 4.87 9.5.5 1.7 1.2 Target EVERT 0.0 0.0 </td <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	•							
EV/IDCF 3.5 -2.5 -15.4 4.9 2.7 4.3 4.3 EV/IFCF 8.4 -2.4 -2.64 2.4 3.4 7.5 7.5 PICET -4,488.7 -11.3 -1.7 -10.2 3.3 6.64 2.6.6 PIE 11.7 -1.6 -1.7 -1.2 6.4 1.48 13.5 PIB 0.0 0.0 0.0 0.0 9.4 9.2 3.2 Target EV/EBITDA 0.0 0.0 0.0 9.4 9.1 4.88 Target EV/EBIT 0.0 0.0 0.0 9.4 9.1 4.8 Target EV/EBIT 0.0 0.0 0.0 9.4 9.1 4.8 Target EV/EBIT 0.0 0.0 0.0 0.0 9.4 9.1 1.8 Target EV/EBIT 0.0 0.0 0.0 0.0 0.0 0.0 1.1 1.2 Target EV/EBIT 0.0 0.0 0.0 0.0 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
EV/FCFF 4.49.87 -1.13 -1.77 50.2 3.5 66.4 26.5 P/FCFF -4.49.87 -1.13 -1.77 50.2 33.5 66.4 26.5 P/B 11.17 -1.6 -1.7 -1.2 -6.4 41.8 13.3 17 1.6 1.4 Target EV/EBITA 0.0 0.0 0.0 0.0 0.0 0.0 4.7 9.5 37.9 Target EV/FCF 0.0 0.0 0.0 0.0 0.0 4.7 9.5 37.9 Target FV/FCF 0.0 0.0 0.0 0.0 0.0 4.7 9.5 37.9 Target FV/FCF 0.0 0.0 0.0 0.0 0.0 0.0 4.7 9.5 37.9 Target EV/FCF 0.0	•							
P/FCFE 4,498.7 -11.3 -17.7 50.2 33.5 66.4 26.6 P/E 11.7 -1.6 -1.7 -1.2 6.4 14.8 13.5 P/B 0.08 1.2 1.8 1.3 5.7 1.6 1.4 Target EV/ERDA 0.0 0.0 0.0 0.0 3.4 3.2 3.2 Target EV/ERT 0.0 0.0 0.0 0.0 4.4 9.5 3.7 Target P/P/B 0.0 0.0 0.0 0.0 1.4 1.3 1.2 Target P/P 0.0 0.0 0.0 0.0 1.4 1.3 1.2 Target P/P 0.0	•							
P/E 11.7 -1.6 -1.7 -1.2 6.4 14.8 13.5 P/B 0.8 1.2 1.8 1.3 1.7 1.6 1.4 Target EV/EBITDA 0.0 0.0 0.0 0.0 9.4 9.1 8.8 Target EV/EGT 0.0 0.0 0.0 0.0 9.4 9.5 3.73 Target EV/EGT 0.0 0.0 0.0 0.0 4.8 9.5 3.73 Target EV/EGT 0.0 0.0 0.0 0.0 1.4 1.3 1.2 Target EV/EGT 0.0 0.0 0.0 0.0 1.4 1.3 1.2 Target EV/EGT 0.0 0.0 0.0 0.0 0.0 0.0 1.0 1.2 1.0	•							
P/B career EV/EBITDA 0.8 1.2 1.8 1.3 1.7 1.6 1.4 Target EV/EBITDA 0.0 0.0 0.0 0.0 0.0 3.4 3.2 3.2 Target EV/FCF 0.0 0.0 0.0 0.0 0.0 1.4 1.3 1.7 Target P/B 0.0 0.0 0.0 0.0 0.0 1.4 1.3 1.23 Target P/F 0.0 0.0 0.0 0.0 0.0 5.3 12.3 11.2 Per share 0.0 0.0 0.0 0.0 0.0 5.3 12.3 11.2 Number of shares 9,394,575 18,997,613 18,980,515 18,980,515 20,421,000 <								
Target EV/EBITDA 0.0 0.0 0.0 0.0 0.0 9.4 9.1 8.8 Target EV/EBIT 0.0 0.0 0.0 0.0 4.87 9.55 37.9 Target P/B 0.0 0.0 0.0 0.0 1.4 1.3 1.2 Target P/B 0.0 0.0 0.0 0.0 1.4 1.3 1.2 Target P/B 0.0 0.0 0.0 0.0 1.4 1.3 1.2 Target P/B 0.0 0.0 0.0 0.0 1.4 1.3 1.2 Target EV/EBIT 0.0 0.0 0.0 0.0 0.0 1.2 1.2 Target P/B 0.0 0.0 0.0 0.0 0.0 0.0 1.2 Target EV/B 0.0<								
Target EV/EBIT α,0								
Target EV/FCF 0.0 0.0 0.0 0.0 48.7 95.5 37.9 Target P/B 0.0 0.0 0.0 0.0 1.4 1.3 1.2 Target P/E 0.0 0.0 0.0 5.3 12.3 11.2 Per share measures 1.0 1.8,997,613 18,980,515 18,980,515 20,421,000	3							
Paraget P/B	3							
Per share measures	3 ,							
Per share measures Per share measures 9,394,575 18,997,613 18,990,515 18,980,515 20,421,000 20,02 20,72 20,32 20,42 20,02 20,22 20,02 20,22 20,02 20,02 20,02 20,02 20,02 20,02 20,02 20,02 20,02 20,02 20,02 20,02 20,02 20,02 20,02	<i>y</i> .							
Number of shares		0.0	0.0	0.0	0.0	3.3	12.5	11.2
Number of shares (diluted) 9,394,575 18,997,613 18,990,515 18,990,515 20,421,000 20,421,000 20,421,000 20,421,000 20,421,000 20,421,000 20,000 60,000		0.204 E7E	10 007 612	10 000 515	10 000 515	20 421 000	20 421 000	20.421.000
EPS 0.01 -0.04 -0.03 -0.02 0.01 0.00 0.00 Operating cash flow per share 0.04 -0.05 -0.01 0.02 0.04 0.02 0.02 Free cash flow per share 0.00 -0.07 -0.03 0.01 0.00 0.00 0.00 Book value per share 0.00 <td></td> <td></td> <td>10,997,013</td> <td></td> <td>10,900,515</td> <td>20,421,000</td> <td>20,421,000</td> <td>20,421,000</td>			10,997,013		10,900,515	20,421,000	20,421,000	20,421,000
Operating cash flow per share 0.04 -0.05 -0.01 0.02 0.04 0.02 0.00 Free cash flow per share 0.00 -0.07 -0.03 0.01 0.00 0.00 0.00 Book value per share 0.10 0.05 0.03 0.02 0.03 0.04 0.04 Dividend per share 0.00	Number of charge (diluted)	0.204.575	10 007 012	10 000 515	10 000 515	20 421 000	20 421 000	20 421 000
Free cash flow per share 0.00 -0.07 -0.03 0.01 0.00 0.00 0.00 Book value per share 0.10 0.05 0.03 0.02 0.03 0.04 0.04 Dividend per share 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 33.0 33.0 33.3 33.3 33.0 33.3 33.3 33.0 15.5 3.8 Effeciency measures -1.6 -1.9.8 -76.4 26.9 3.0 1.5 3.8 28.2 Efficiency measures -1.6 -1.9.8 -69.8 -99.2 34.2 11.1 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
Book value per share 0.10 0.05 0.03 0.02 0.03 0.04 0.04 Dividend per share 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 33.0 33.0 Dividend yield, % 0.0 0.0 0.0 0.0 0.0 0.0 2.2 2.4 FCF yield, % -1.6 -119.8 -76.4 26.9 3.0 1.5 3.8 Efficiency measures 8.9 -71.8 -69.8 -99.2 34.2 11.1	EPS	0.01	-0.04	-0.03	-0.02	0.01	0.00	0.00
Dividend per share 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 33.0 33.0 33.0 33.0 33.0 33.0 33.0 33.0 33.0 33.0 33.0 33.0 24.2 24.4 26.9 0.0 0.0 0.0 0.0 0.0 2.2 2.4 24.2 25.2 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 <td>EPS Operating cash flow per share</td> <td>0.01 0.04</td> <td>-0.04 -0.05</td> <td>-0.03 -0.01</td> <td>-0.02 0.02</td> <td>0.01 0.04</td> <td>0.00 0.02</td> <td>0.00 0.02</td>	EPS Operating cash flow per share	0.01 0.04	-0.04 -0.05	-0.03 -0.01	-0.02 0.02	0.01 0.04	0.00 0.02	0.00 0.02
Dividend payout ratio, % 0.0 0.0 0.0 0.0 0.0 33.0 33.0 Dividend yield, % 0.0 0.0 0.0 0.0 0.0 2.2 2.4 EFC yield, % -1.6 -119.8 -76.4 26.9 3.0 1.5 3.8 Efficiency measures ROE 6.9 -71.8 -69.8 -99.2 34.2 11.1 11.1 ROCE 6.2 -21.1 -17.9 -8.9 3.3 3.6 4.8 Financial ratios	EPS Operating cash flow per share Free cash flow per share	0.01 0.04 0.00	-0.04 -0.05 -0.07	-0.03 -0.01 -0.03	-0.02 0.02 0.01	0.01 0.04 0.00	0.00 0.02 0.00	0.00 0.02 0.00
Dividend yield, % 0.0 0.0 0.0 0.0 0.0 2.2 2.4 FCF yield, % -1.6 -119.8 -76.4 26.9 3.0 1.5 3.8 Efficiency measures ROE 6.9 -71.8 -69.8 -99.2 34.2 11.1 11.1 ROCE 6.2 -21.1 -17.9 -8.9 3.3 3.6 4.8 Financial ratios	EPS Operating cash flow per share Free cash flow per share Book value per share	0.01 0.04 0.00 0.10	-0.04 -0.05 -0.07 0.05	-0.03 -0.01 -0.03 0.03	-0.02 0.02 0.01 0.02	0.01 0.04 0.00 0.03	0.00 0.02 0.00 0.04	0.00 0.02 0.00 0.04
FCF yield, % -1.6 -119.8 -76.4 26.9 3.0 1.5 3.8 Efficiency measures Befficiency measures FCP yield, % -9.1 -9.2 34.2 11.1 <th< td=""><td>EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share</td><td>0.01 0.04 0.00 0.10 0.00</td><td>-0.04 -0.05 -0.07 0.05 0.00</td><td>-0.03 -0.01 -0.03 0.03</td><td>-0.02 0.02 0.01 0.02 0.00</td><td>0.01 0.04 0.00 0.03 0.00</td><td>0.00 0.02 0.00 0.04 0.00</td><td>0.00 0.02 0.00 0.04 0.00</td></th<>	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share	0.01 0.04 0.00 0.10 0.00	-0.04 -0.05 -0.07 0.05 0.00	-0.03 -0.01 -0.03 0.03	-0.02 0.02 0.01 0.02 0.00	0.01 0.04 0.00 0.03 0.00	0.00 0.02 0.00 0.04 0.00	0.00 0.02 0.00 0.04 0.00
Efficiency measures ROE 6.9 -71.8 -69.8 -99.2 34.2 11.1 11.1 ROCE 6.2 -21.1 -17.9 -8.9 3.3 3.6 4.8 Financial ratios Inventories as % of sales 2.6 8.2 6.7 5.2 2.5 2.5 2.5 Receivables as % of sales 7.0 8.4 16.3 6.7 3.8 3.8 3.7 Non-interest bearing liabilities as % of sales 7.8 21.2 34.7 19.2 19.2 19.2 19.2 19.2 NWC/sales, % -23.9 -30.3 -43.9 -27.3 -28.5 -28.0 -27.6 Operative CAPEX/sales, % 13.2 38.0 57.8 6.3 23.3 13.9 12.6 CAPEX/sales (incl. acquisitions), % 13.2 38.0 57.8 6.3 23.3 13.9 12.6 FCFF/EBITDA 0.3 4.0 0.6 3.2 1.1 0.5 0.5 <td< td=""><td>EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, %</td><td>0.01 0.04 0.00 0.10 0.00 0.0</td><td>-0.04 -0.05 -0.07 0.05 0.00</td><td>-0.03 -0.01 -0.03 0.03 0.00</td><td>-0.02 0.02 0.01 0.02 0.00 0.00</td><td>0.01 0.04 0.00 0.03 0.00 0.0</td><td>0.00 0.02 0.00 0.04 0.00 33.0</td><td>0.00 0.02 0.00 0.04 0.00 33.0</td></td<>	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, %	0.01 0.04 0.00 0.10 0.00 0.0	-0.04 -0.05 -0.07 0.05 0.00	-0.03 -0.01 -0.03 0.03 0.00	-0.02 0.02 0.01 0.02 0.00 0.00	0.01 0.04 0.00 0.03 0.00 0.0	0.00 0.02 0.00 0.04 0.00 33.0	0.00 0.02 0.00 0.04 0.00 33.0
ROE 6.9 -71.8 -69.8 -99.2 34.2 11.1 11.1 ROCE 6.2 -21.1 -17.9 -8.9 3.3 3.6 4.8 Financial ratios Inventories as % of sales 2.6 8.2 6.7 5.2 2.5 2.5 2.5 Receivables as % of sales 7.0 8.4 16.3 6.7 3.8 3.8 3.7 Non-interest bearing liabilities as % of sales 7.8 21.2 34.7 19.2	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, %	0.01 0.04 0.00 0.10 0.00 0.0 0.0	-0.04 -0.05 -0.07 0.05 0.00 0.00	-0.03 -0.01 -0.03 0.03 0.00 0.00	-0.02 0.02 0.01 0.02 0.00 0.00	0.01 0.04 0.00 0.03 0.00 0.0 0.0	0.00 0.02 0.00 0.04 0.00 33.0 2.2	0.00 0.02 0.00 0.04 0.00 33.0 2.4
ROCE 6.2 -21.1 -17.9 -8.9 3.3 3.6 4.8 Financial ratios Inventories as % of sales 2.6 8.2 6.7 5.2 2.5 2.5 2.5 Receivables as % of sales 7.0 8.4 16.3 6.7 3.8 3.8 3.7 Non-interest bearing liabilities as % of sales 7.8 21.2 34.7 19.2 27.6 0.2 27.3 28.5 <td>EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, %</td> <td>0.01 0.04 0.00 0.10 0.00 0.0 0.0</td> <td>-0.04 -0.05 -0.07 0.05 0.00 0.00</td> <td>-0.03 -0.01 -0.03 0.03 0.00 0.00</td> <td>-0.02 0.02 0.01 0.02 0.00 0.00</td> <td>0.01 0.04 0.00 0.03 0.00 0.0 0.0</td> <td>0.00 0.02 0.00 0.04 0.00 33.0 2.2</td> <td>0.00 0.02 0.00 0.04 0.00 33.0 2.4</td>	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, %	0.01 0.04 0.00 0.10 0.00 0.0 0.0	-0.04 -0.05 -0.07 0.05 0.00 0.00	-0.03 -0.01 -0.03 0.03 0.00 0.00	-0.02 0.02 0.01 0.02 0.00 0.00	0.01 0.04 0.00 0.03 0.00 0.0 0.0	0.00 0.02 0.00 0.04 0.00 33.0 2.2	0.00 0.02 0.00 0.04 0.00 33.0 2.4
Inventories as % of sales 2.6	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures	0.01 0.04 0.00 0.10 0.00 0.0 0.0 -1.6	-0.04 -0.05 -0.07 0.05 0.00 0.0 0.0 -119.8	-0.03 -0.01 -0.03 0.03 0.00 0.0 0.0 -76.4	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9	0.01 0.04 0.00 0.03 0.00 0.0 0.0 3.0	0.00 0.02 0.00 0.04 0.00 33.0 2.2	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8
Inventories as % of sales 2.6	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures ROE	0.01 0.04 0.00 0.10 0.00 0.0 0.0 -1.6	-0.04 -0.05 -0.07 0.05 0.00 0.0 -119.8	-0.03 -0.01 -0.03 0.03 0.00 0.0 0.0 -76.4	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9	0.01 0.04 0.00 0.03 0.00 0.0 0.0 3.0	0.00 0.02 0.00 0.04 0.00 33.0 2.2 1.5	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8
Receivables as % of sales 7.0 8.4 16.3 6.7 3.8 3.8 3.7 Non-interest bearing liabilities as % of sales 7.8 21.2 34.7 19.2 19.2 19.2 19.2 NWC/sales, % -23.9 -30.3 -43.9 -27.3 -28.5 -28.0 -27.6 Operative CAPEX/sales, % 13.2 38.0 57.8 6.3 23.3 13.9 12.6 CAPEX/sales (incl. acquisitions), % 13.2 38.0 57.8 6.3 23.3 13.9 12.6 FCFF/EBITDA 0.3 4.0 0.6 3.2 1.1 0.5 0.5 Net debt/EBITDA, book-weighted 1.3 -5.5 -10.4 4.9 1.5 1.4 1.3 Debt/equity, market-weighted 0.7 1.1 1.7 2.4 0.5 0.5 0.5 Equity ratio, book-weighted 27.4 25.5 12.2 10.9 19.6 21.2 22.4	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures ROE ROCE	0.01 0.04 0.00 0.10 0.00 0.0 0.0 -1.6	-0.04 -0.05 -0.07 0.05 0.00 0.0 -119.8	-0.03 -0.01 -0.03 0.03 0.00 0.0 0.0 -76.4	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9	0.01 0.04 0.00 0.03 0.00 0.0 0.0 3.0	0.00 0.02 0.00 0.04 0.00 33.0 2.2 1.5	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8
Non-interest bearing liabilities as % of sales 7.8 21.2 34.7 19.2 19.2 19.2 19.2 NWC/sales, % -23.9 -30.3 -43.9 -27.3 -28.5 -28.0 -27.6 Operative CAPEX/sales, % 13.2 38.0 57.8 6.3 23.3 13.9 12.6 CAPEX/sales (incl. acquisitions), % 13.2 38.0 57.8 6.3 23.3 13.9 12.6 FCFF/EBITDA 0.3 4.0 0.6 3.2 1.1 0.5 0.5 Net debt/EBITDA, book-weighted 1.3 -5.5 -10.4 4.9 1.5 1.4 1.3 Debt/equity, market-weighted 0.7 1.1 1.7 2.4 0.5 0.5 0.5 Equity ratio, book-weighted 27.4 25.5 12.2 10.9 19.6 21.2 22.4	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures ROE ROCE Financial ratios	0.01 0.04 0.00 0.10 0.00 0.0 0.0 -1.6	-0.04 -0.05 -0.07 0.05 0.00 0.0 -119.8 -71.8 -21.1	-0.03 -0.01 -0.03 0.03 0.00 0.0 -76.4 -69.8 -17.9	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9	0.01 0.04 0.00 0.03 0.00 0.0 0.0 3.0 34.2 3.3	0.00 0.02 0.00 0.04 0.00 33.0 2.2 1.5	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8
NWC/sales, % -23.9 -30.3 -43.9 -27.3 -28.5 -28.0 -27.6 Operative CAPEX/sales, % 13.2 38.0 57.8 6.3 23.3 13.9 12.6 CAPEX/sales (incl. acquisitions), % 13.2 38.0 57.8 6.3 23.3 13.9 12.6 FCFF/EBITDA 0.3 4.0 0.6 3.2 1.1 0.5 0.5 Net debt/EBITDA, book-weighted 1.3 -5.5 -10.4 4.9 1.5 1.4 1.3 Debt/equity, market-weighted 0.7 1.1 1.7 2.4 0.5 0.5 Equity ratio, book-weighted 27.4 25.5 12.2 10.9 19.6 21.2 22.4	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures ROE ROCE Financial ratios Inventories as % of sales	0.01 0.04 0.00 0.10 0.00 0.0 0.0 -1.6 6.9 6.2	-0.04 -0.05 -0.07 0.05 0.00 0.0 -119.8 -71.8 -21.1	-0.03 -0.01 -0.03 0.03 0.00 0.0 -76.4 -69.8 -17.9	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9 -99.2 -8.9	0.01 0.04 0.00 0.03 0.00 0.0 0.0 3.0 34.2 3.3	0.00 0.02 0.00 0.04 0.00 33.0 2.2 1.5	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8 11.1 4.8
Operative CAPEX/sales, % 13.2 38.0 57.8 6.3 23.3 13.9 12.6 CAPEX/sales (incl. acquisitions), % 13.2 38.0 57.8 6.3 23.3 13.9 12.6 FCFF/EBITDA 0.3 4.0 0.6 3.2 1.1 0.5 0.5 Net debt/EBITDA, book-weighted 1.3 -5.5 -10.4 4.9 1.5 1.4 1.3 Debt/equity, market-weighted 0.7 1.1 1.7 2.4 0.5 0.5 Equity ratio, book-weighted 27.4 25.5 12.2 10.9 19.6 21.2 22.4	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures ROE ROCE Financial ratios Inventories as % of sales Receivables as % of sales	0.01 0.04 0.00 0.10 0.00 0.0 -1.6 6.9 6.2	-0.04 -0.05 -0.07 0.05 0.00 0.0 -119.8 -71.8 -21.1	-0.03 -0.01 -0.03 0.03 0.00 0.0 -76.4 -69.8 -17.9	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9 -99.2 -8.9 5.2 6.7	0.01 0.04 0.00 0.03 0.00 0.0 0.0 3.0 34.2 3.3	0.00 0.02 0.00 0.04 0.00 33.0 2.2 1.5 11.1 3.6	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8 11.1 4.8 2.5 3.7
CAPEX/sales (incl. acquisitions), % 13.2 38.0 57.8 6.3 23.3 13.9 12.6 FCFF/EBITDA 0.3 4.0 0.6 3.2 1.1 0.5 0.5 Net debt/EBITDA, book-weighted 1.3 -5.5 -10.4 4.9 1.5 1.4 1.3 Debt/equity, market-weighted 0.7 1.1 1.7 2.4 0.5 0.5 0.5 Equity ratio, book-weighted 27.4 25.5 12.2 10.9 19.6 21.2 22.4	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures ROE ROCE Financial ratios Inventories as % of sales Receivables as % of sales Non-interest bearing liabilities as % of sales	0.01 0.04 0.00 0.10 0.00 0.0 -1.6 6.9 6.2 2.6 7.0 7.8	-0.04 -0.05 -0.07 0.05 0.00 0.0 0.0 -119.8 -71.8 -21.1	-0.03 -0.01 -0.03 0.03 0.00 0.0 -76.4 -69.8 -17.9 6.7 16.3 34.7	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9 -99.2 -8.9 5.2 6.7 19.2	0.01 0.04 0.00 0.03 0.00 0.0 0.0 3.0 34.2 3.3 2.5 3.8 19.2	0.00 0.02 0.00 0.04 0.00 33.0 2.2 1.5 11.1 3.6 2.5 3.8 19.2	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8 11.1 4.8 2.5 3.7 19.2
FCFF/EBITDA 0.3 4.0 0.6 3.2 1.1 0.5 0.5 Net debt/EBITDA, book-weighted 1.3 -5.5 -10.4 4.9 1.5 1.4 1.3 Debt/equity, market-weighted 0.7 1.1 1.7 2.4 0.5 0.5 Equity ratio, book-weighted 27.4 25.5 12.2 10.9 19.6 21.2 22.4	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures ROE ROCE Financial ratios Inventories as % of sales Receivables as % of sales Non-interest bearing liabilities as % of sales NWC/sales, %	0.01 0.04 0.00 0.10 0.00 0.0 -1.6 6.9 6.2 2.6 7.0 7.8 -23.9	-0.04 -0.05 -0.07 0.05 0.00 0.0 -119.8 -71.8 -21.1 8.2 8.4 21.2 -30.3	-0.03 -0.01 -0.03 0.03 0.00 0.0 -76.4 -69.8 -17.9 6.7 16.3 34.7 -43.9	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9 -99.2 -8.9 5.2 6.7 19.2 -27.3	0.01 0.04 0.00 0.03 0.00 0.0 0.0 3.0 34.2 3.3 2.5 3.8 19.2 -28.5	0.00 0.02 0.00 0.04 0.00 33.0 2.2 1.5 11.1 3.6 2.5 3.8 19.2 -28.0	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8 11.1 4.8 2.5 3.7 19.2 -27.6
Net debt/EBITDA, book-weighted 1.3 -5.5 -10.4 4.9 1.5 1.4 1.3 Debt/equity, market-weighted 0.7 1.1 1.7 2.4 0.5 0.5 0.5 Equity ratio, book-weighted 27.4 25.5 12.2 10.9 19.6 21.2 22.4	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures ROE ROCE Financial ratios Inventories as % of sales Receivables as % of sales Non-interest bearing liabilities as % of sales NWC/sales, % Operative CAPEX/sales, %	0.01 0.04 0.00 0.10 0.00 0.0 -1.6 6.9 6.2 2.6 7.0 7.8 -23.9 13.2	-0.04 -0.05 -0.07 0.05 0.00 0.0 0.0 -119.8 -71.8 -21.1 8.2 8.4 21.2 -30.3 38.0	-0.03 -0.01 -0.03 0.03 0.00 0.0 -76.4 -69.8 -17.9 6.7 16.3 34.7 -43.9 57.8	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9 -99.2 -8.9 5.2 6.7 19.2 -27.3 6.3	0.01 0.04 0.00 0.03 0.00 0.0 0.0 3.0 34.2 3.3 2.5 3.8 19.2 -28.5 23.3	0.00 0.02 0.00 0.04 0.00 33.0 2.2 1.5 11.1 3.6 2.5 3.8 19.2 -28.0 13.9	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8 11.1 4.8 2.5 3.7 19.2 -27.6 12.6
Debt/equity, market-weighted 0.7 1.1 1.7 2.4 0.5 0.5 0.5 Equity ratio, book-weighted 27.4 25.5 12.2 10.9 19.6 21.2 22.4	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures ROE ROCE Financial ratios Inventories as % of sales Receivables as % of sales Non-interest bearing liabilities as % of sales NWC/sales, % Operative CAPEX/sales, % CAPEX/sales (incl. acquisitions), %	0.01 0.04 0.00 0.10 0.00 0.0 0.0 -1.6 6.9 6.2 2.6 7.0 7.8 -23.9 13.2 13.2	-0.04 -0.05 -0.07 0.05 0.00 0.0 0.0 -119.8 -71.8 -21.1 8.2 8.4 21.2 -30.3 38.0 38.0	-0.03 -0.01 -0.03 0.03 0.00 0.0 -76.4 -69.8 -17.9 6.7 16.3 34.7 -43.9 57.8 57.8	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9 -99.2 -8.9 5.2 6.7 19.2 -27.3 6.3 6.3	0.01 0.04 0.00 0.03 0.00 0.0 3.0 34.2 3.3 2.5 3.8 19.2 -28.5 23.3 23.3	0.00 0.02 0.00 0.04 0.00 33.0 2.2 1.5 11.1 3.6 2.5 3.8 19.2 -28.0 13.9 13.9	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8 11.1 4.8 2.5 3.7 19.2 -27.6 12.6
Equity ratio, book-weighted 27.4 25.5 12.2 10.9 19.6 21.2 22.4	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures ROE ROCE Financial ratios Inventories as % of sales Receivables as % of sales Non-interest bearing liabilities as % of sales NWC/sales, % Operative CAPEX/sales, % CAPEX/sales (incl. acquisitions), % FCFF/EBITDA	0.01 0.04 0.00 0.10 0.00 0.0 0.0 -1.6 6.9 6.2 2.6 7.0 7.8 -23.9 13.2 13.2 0.3	-0.04 -0.05 -0.07 0.05 0.00 0.0 0.0 -119.8 -71.8 -21.1 8.2 8.4 21.2 -30.3 38.0 38.0 4.0	-0.03 -0.01 -0.03 0.03 0.00 0.0 0.0 -76.4 -69.8 -17.9 6.7 16.3 34.7 -43.9 57.8 57.8 0.6	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9 -99.2 -8.9 5.2 6.7 19.2 -27.3 6.3 6.3 3.2	0.01 0.04 0.00 0.03 0.00 0.0 0.0 3.0 34.2 3.3 2.5 3.8 19.2 -28.5 23.3 23.3 1.1	0.00 0.02 0.00 0.04 0.00 33.0 2.2 1.5 11.1 3.6 2.5 3.8 19.2 -28.0 13.9 13.9 0.5	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8 11.1 4.8 2.5 3.7 19.2 -27.6 12.6 0.5
	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures ROE ROCE Financial ratios Inventories as % of sales Receivables as % of sales Non-interest bearing liabilities as % of sales NWC/sales, % Operative CAPEX/sales, % CAPEX/sales (incl. acquisitions), % FCFF/EBITDA Net debt/EBITDA, book-weighted	0.01 0.04 0.00 0.10 0.00 0.0 0.0 -1.6 6.9 6.2 2.6 7.0 7.8 -23.9 13.2 13.2 0.3 1.3	-0.04 -0.05 -0.07 0.05 0.00 0.0 0.0 -119.8 -71.8 -21.1 8.2 8.4 21.2 -30.3 38.0 38.0 4.0 -5.5	-0.03 -0.01 -0.03 0.03 0.00 0.0 0.0 -76.4 -69.8 -17.9 6.7 16.3 34.7 -43.9 57.8 57.8 0.6 -10.4	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9 -99.2 -8.9 5.2 6.7 19.2 -27.3 6.3 6.3 3.2 4.9	0.01 0.04 0.00 0.03 0.00 0.0 0.0 3.0 34.2 3.3 2.5 3.8 19.2 -28.5 23.3 23.3 1.1 1.5	0.00 0.02 0.00 0.04 0.00 33.0 2.2 1.5 11.1 3.6 2.5 3.8 19.2 -28.0 13.9 0.5 1.4	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8 11.1 4.8 2.5 3.7 19.2 -27.6 12.6 0.5 1.3
Gearing, % 64.5 153.3 324.4 219.7 107.6 94.0 84.8	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures ROE ROCE Financial ratios Inventories as % of sales Receivables as % of sales Non-interest bearing liabilities as % of sales NWC/sales, % Operative CAPEX/sales, % CAPEX/sales (incl. acquisitions), % FCFF/EBITDA Net debt/EBITDA, book-weighted Debt/equity, market-weighted	0.01 0.04 0.00 0.10 0.00 0.0 0.0 -1.6 6.9 6.2 2.6 7.0 7.8 -23.9 13.2 13.2 0.3 1.3 0.7	-0.04 -0.05 -0.07 0.05 0.00 0.0 0.0 -119.8 -71.8 -21.1 8.2 8.4 21.2 -30.3 38.0 38.0 4.0 -5.5 1.1	-0.03 -0.01 -0.03 0.03 0.00 0.0 0.0 -76.4 -69.8 -17.9 6.7 16.3 34.7 -43.9 57.8 57.8 0.6 -10.4 1.7	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9 -99.2 -8.9 5.2 6.7 19.2 -27.3 6.3 6.3 3.2 4.9 2.4	0.01 0.04 0.00 0.03 0.00 0.0 0.0 3.0 34.2 3.3 2.5 3.8 19.2 -28.5 23.3 23.3 1.1 1.5 0.5	0.00 0.02 0.00 0.04 0.00 33.0 2.2 1.5 11.1 3.6 2.5 3.8 19.2 -28.0 13.9 0.5 1.4 0.5	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8 11.1 4.8 2.5 3.7 19.2 -27.6 12.6 0.5 1.3 0.5
	EPS Operating cash flow per share Free cash flow per share Book value per share Dividend per share Dividend payout ratio, % Dividend yield, % FCF yield, % Efficiency measures ROE ROCE Financial ratios Inventories as % of sales Receivables as % of sales Non-interest bearing liabilities as % of sales NWC/sales, % Operative CAPEX/sales, % CAPEX/sales (incl. acquisitions), % FCFF/EBITDA Net debt/EBITDA, book-weighted Debt/equity, market-weighted Equity ratio, book-weighted	0.01 0.04 0.00 0.10 0.00 0.0 0.0 -1.6 6.9 6.2 2.6 7.0 7.8 -23.9 13.2 13.2 0.3 1.3 0.7 27.4	-0.04 -0.05 -0.07 0.05 0.00 0.0 0.0 -119.8 -71.8 -21.1 8.2 8.4 21.2 -30.3 38.0 38.0 4.0 -5.5 1.1 25.5	-0.03 -0.01 -0.03 0.03 0.00 0.0 0.0 -76.4 -69.8 -17.9 6.7 16.3 34.7 -43.9 57.8 57.8 0.6 -10.4 1.7 12.2	-0.02 0.02 0.01 0.02 0.00 0.0 0.0 26.9 -99.2 -8.9 5.2 6.7 19.2 -27.3 6.3 6.3 3.2 4.9 2.4 10.9	0.01 0.04 0.00 0.03 0.00 0.0 0.0 3.0 34.2 3.3 2.5 3.8 19.2 -28.5 23.3 23.3 1.1 1.5 0.5 19.6	0.00 0.02 0.00 0.04 0.00 33.0 2.2 1.5 11.1 3.6 2.5 3.8 19.2 -28.0 13.9 13.9 0.5 1.4 0.5 21.2	0.00 0.02 0.00 0.04 0.00 33.0 2.4 3.8 11.1 4.8 2.5 3.7 19.2 -27.6 12.6 0.5 1.3 0.5 22.4

Transportation/Finland, November 1, 2023 Company update

COMPANY DESCRIPTION: Finnair is a network airline established in 1923. The company focuses on passenger and cargo traffic between Nordic capitals and destinations across the northern hemisphere and it has over 100 destinations worldwide. The company has modern and eco-friendly fleet that consists of over 80 aircrafts.

INVESTMENT CASE: Finnair's investment case relies on restoring profitability according to its new strategy and operating a cost efficient and eco-friendly modern fleet.

OWNERSHIP STRUCTURE	SHARES	EURm	0/0
Prime Minister's Office	786,669,688	47.200	3.9%
Varma Mutual Pension Insurance Company	50,081,257	3.005	0.2%
Ilmarinen Mutual Pension Insurance Company	30,000,001	1.800	0.1%
Elo Mutual Pension Insurance Company	14,008,112	0.840	0.1%
The State Pension Fund	10,999,996	0.660	0.1%
Finnairin Henkilöstörahasto Hr.	3,772,902	0.226	0.0%
OP Life Assurance Company Ltd	1,954,800	0.117	0.0%
Finnairin Eläkesäätiö	1,505,252	0.090	0.0%
Finnair Oyj	1,421,138	0.085	0.0%
Mäkitalo Allan Risto Pekka	1,195,547	0.072	0.0%
Ten largest	901,608,694	54.097	4%
Residual	19519391306	1,171.163	96%
Total	20421000000	1,225.260	100%

EARNINGS CALENDAR		
February 14, 2024	FY 2023 Results	
April 23, 2024	Q1 report	
July 19, 2024	Q2 report	
October 29, 2024	Q3 report	
OTHER EVENTS		

CEO: Topi Manner Tietotie 9, 01053 FINNAIR (VANTAA AIRPORT)

CFO: Kristian Pullola Tel: +358 9 818 2780

IR: Erkka Salonen

Transportation/Finland, November 1, 2023 Company update

DEFINITIONS

P/BV Price per share Shareholders' equity + taxed provisions per share Market cap OCF (C Price per share * Number of shares EV (Enterprise value) Market cap + net debt + minority interest at market value - share of associated companies at market value EV/Sales EV/Sales Enterprise value Sales EV/EBITDA Enterprise value Earnings before interest, tax, depreciation and amortization EV/EBIT Net wo Interest bearing debt - financial assets Total assets Balance sheet total	Dividend for the financial period per share Dividend for the fina
Price per share Shareholders' equity + taxed provisions per share Description	perating cash flow) EBITDA – Net financial items – Taxes – Increase in working capital – Cash NRIs ± Other adjustments ee cash flow) rating cash flow – operative CAPEX – acquisitions + divestments Id, % Free cash flow Market cap ive CAPEX/sales Capital expenditure – divestments – acquisitions Sales
Shareholders' equity + taxed provisions per share Market cap Price per share * Number of shares EV (Enterprise value) Market cap + net debt + minority interest at market value - share of associated companies at market value EV/Sales Enterprise value Sales EV/EBITDA Enterprise value Earnings before interest, tax, depreciation and amortization EV/EBIT Net wo Interest bearing debt - financial assets Total assets Balance sheet total Div yield, % Debt/E	perating cash flow) EBITDA – Net financial items – Taxes – Increase in working capital – Cash NRIs ± Other adjustments ee cash flow) rating cash flow – operative CAPEX – acquisitions + divestments Id, % Free cash flow Market cap ive CAPEX/sales Capital expenditure – divestments – acquisitions Sales
EV (Enterprise value) Market cap + net debt + minority interest at market value - share of associated companies at market value EV/Sales Enterprise value Sales EV/EBITDA Enterprise value Earnings before interest, tax, depreciation and amortization EV/EBIT Net we salue Operating profit Net debt Interest bearing debt - financial assets Balance sheet total Div yield, % PCF (Financial share) FCF (Financial assets) FCF yield Operating value Operating profit Net we salue Operating profit Debt/E	EBITDA – Net financial items – Taxes – Increase in working capital – Cash NRIs ± Other adjustments ee cash flow) rating cash flow – operative CAPEX – acquisitions + divestments Id, % Free cash flow Market cap ive CAPEX/sales Capital expenditure – divestments – acquisitions Sales
EV/EBITDA Enterprise value Enterprise value Enterprise value Enterprise value Enterprise value Earnings before interest, tax, depreciation and amortization EV/EBIT Enterprise value Operation Enterprise value Earnings before interest, tax, depreciation and amortization EV/EBIT Net work Operation Interest bearing debt – financial assets Total assets Balance sheet total Div yield, % FCF (Financial asset) FCF yield Operation Oper	capital – Cash NRIs ± Other adjustments ee cash flow) rating cash flow – operative CAPEX – acquisitions + divestments Id, % Free cash flow Market cap ive CAPEX/sales Capital expenditure – divestments – acquisitions Sales
Market cap + net debt + minority interest at market value - share of associated companies at market value EV/Sales Enterprise value Sales EV/EBITDA Enterprise value Earnings before interest, tax, depreciation and amortization EV/EBIT Enterprise value Operating profit Net work Interest bearing debt - financial assets Gearin Balance sheet total Div yield, % Debt/E	rating cash flow – operative CAPEX – acquisitions + divestments Id, % Free cash flow Market cap ive CAPEX/sales Capital expenditure – divestments – acquisitions Sales
Share of associated companies at market value EV/Sales Enterprise value Sales Enterprise value Earnings before interest, tax, depreciation and amortization EV/EBIT Enterprise value Operating profit Net wo Interest bearing debt – financial assets Total assets Balance sheet total Div yield, % Debt/E	Id, % Free cash flow Market cap ive CAPEX/sales Capital expenditure – divestments – acquisitions Sales
Enterprise value Enterprise value Enterprise value Earnings before interest, tax, depreciation and amortization EV/EBIT Net wo Depart of the property of	Free cash flow Market cap ive CAPEX/sales Capital expenditure – divestments – acquisitions Sales
Enterprise value Enterprise value Earnings before interest, tax, depreciation and amortization	Market cap ive CAPEX/sales Capital expenditure – divestments – acquisitions Sales
Enterprise value Earnings before interest, tax, depreciation and amortization EV/EBIT Enterprise value Operating profit Net debt Interest bearing debt – financial assets Total assets Balance sheet total Div yield, % Debt/E	Capital expenditure – divestments – acquisitions Sales
Earnings before interest, tax, depreciation and amortization EV/EBIT Enterprise value Operating profit Net debt Capita Interest bearing debt – financial assets Total assets Balance sheet total Div yield, % Debt/E	Sales
Enterprise value Operating profit Net debt Capita Interest bearing debt – financial assets Total assets Balance sheet total Div yield, % Debt/E	rking capital
Operating profit Net debt Interest bearing debt – financial assets Total assets Balance sheet total Div yield, % Debt/E	
Interest bearing debt – financial assets Total assets Balance sheet total Div yield, % Debt/E	Current assets – current liabilities
Total assets Balance sheet total Div yield, % Debt/E	employed/Share
Balance sheet total Div yield, % Debt/E	Total assets – non-interest bearing debt Number of shares
Div yield, % Debt/E	
	Net debt Equity
Dividend per share	quity, %
Price per share	Interest bearing debt Shareholders' equity + minority interest + taxed provisions
Payout ratio, % Equity	ratio, %
Total dividends Earnings before extraordinary items and taxes – income taxes + minority interest	Shareholders' equity + minority interest + taxed provisions Total assets – interest-free loans
ROCE, % CAGR,	%
Profit before extraordinary items + interest expenses+ other financial costs Balance sheet total – non-interest bearing debt (average)	Cumulative annual growth rate = Average growth per year
ROE, %	
Profit before extraordinary items and taxes – income taxes Shareholder's equity + minority interest + taxed provisions (average)	

Important Disclosures

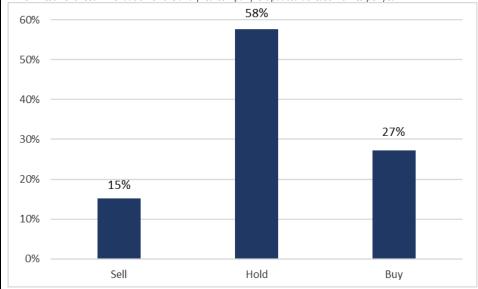
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Name(s) of the analyst(s): Ilvonen

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