# EVLI

# ADMINISTER

Commercial Services & Supplies/Finland, October 23, 2024 Company update

### Persistent market conditions limit growth

Administer announced yesterday that it will lower its revenue guidance to EUR 74-76m, while narrowing its EBITDA-margin range upwards to 7-9%. We have made slight changes in our estimates but retain our target price of EUR 3.0 and BUY-rating.

#### Lowered revenue and refined profitability guidance

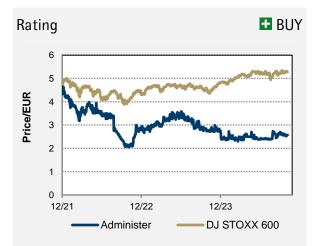
Administer lowered its revenue guidance for 2024 on Tuesday to EUR 74-76m (prev. EUR 76-81m), representing a 0-2% decrease compared to 2023 revenue. The primary reason for the revised guidance appears to be the generally poor economic conditions in Finland, which have already negatively impacted the company during the first half of the year, particularly in personnel leasing. Given that revenue declined by 2.2% in H1, the updated guidance is not a major surprise. The company also refined its EBITDA-margin guidance to 7-9% (prev. 6-9%), as the cost savings program has progressed according to plan, evidenced by a significant improvement in profitability, exceeding the guidance range in H1.

#### Slightly revised estimates for the near term

In line with the updated guidance, we have made minor changes in our estimates for the near term. We had previously projected slight revenue growth for 2024 at the lower end of the prior guidance range (EUR 76.2m). However, due to the lowered guidance and a slower-thanexpected recovery in the personnel leasing business, we have revised our revenue estimate for 2024 to EUR 75.2m. The lower revenue guidance also applies slight downward pressure on our profitability estimates. Consequently, we have slightly adjusted our EBITDA-margin estimate to 8.1%, down from the prior 8.5%.

#### BUY with a target price of EUR 3.0

We have made slight downward adjustments to our revenue and profitability estimates but are keeping our target price of EUR 3.0 and our BUY-rating. While the lowered revenue guidance is not ideal, we remain cautiously optimistic due to the expected continuation of the profitability turnaround.



Share price, EUR (Last trading day's closing price)	2.58
Target price, EUR	3.0
Latest change in	03-Dec-21
Latest report on company	12-Sep-24
Research paid by issuer:	YES
No. of shares outstanding,	14,375
No. of shares fully diluted,	14,375
Market cap, EURm	37
Free float, %	-
Exchange rate	0.000
Reuters code	ADMIN.HE
Bloomberg code	ADMIN FH
Average daily volume, EURm	0.0
Next interim report	06-Nov-24
Web site	administergroup.com
Analyst	Jerker Salokivi
E-mail	jerker.salokivi@evli.com
Telephone	+358 9 4766 9149

#### 🖬 BUY 🖸 HOLD 🗖 SELL

KFY FIGU	KEY FIGURES										
	Sales EURm	EBIT EURm	EBIT %	FCF EURm	EPS EUR	P/E (x)	EV/Sales (x)	EV/EBIT (x)	FCF yield %	DPS EUR	
2022	52.8	0.1	0.2%	-20.1	-0.05	-52.9	1.0	473.3	-52.7	0.05	
2023	75.9	-3.0	-3.9%	0.9	-0.27	-8.9	0.6	-15.6	2.5	0.00	
2024E	75.2	0.2	0.3%	3.1	-0.06	-43.0	0.6	238.0	8.4	0.06	
2025E	77.5	1.2	1.6%	3.8	-0.01	-266.3	0.6	35.3	10.4	0.09	
2026E	82.1	2.3	2.8%	4.9	0.06	43.6	0.5	16.8	13.1	0.11	
Market ca	p, EURm		37 G	earing 2024E	,%		26, %	0.0			
Net debt 2	2024E, EURm		8 P	rice/book 202	24E		1.4 CAGR	sales 2023	-26, %	2.7	
Enterprise	value, EURm	า	46 D	46 Dividend yield 2024E, %			2.5 ROE 2	2024E, %		-3.2	
Total asse	ts 2024E, EUI	Rm	58 T	58 Tax rate 2024E, %			9.6 ROCE 2024E, %				
	2024E, EURm			quity ratio 20	,		R	0.0			

All the important disclosures can be found on the last pages of this report

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Administer	H2/22	2022	Q1/'23	Q2/'23	H2/'23	2023	Q1/'24	Q2/'24	Q3/'24E	Q4/'24E	2024E	2025E	2026E
Net sales	28.9	52.8	19.6	19.6	36.6	75.8	19.0	19.3	17.5	19.4	75.2	77.5	82.1
sales growth %	30.8%	25.9%			27.0%	43.7%	-3.1%	-1.3%	-	-	-0.8%	3.0%	6.0%
EBITDA	2.7	3.8	1.1	0.4	1.3	2.8	1.7	1.9	1.1	1.4	6.1	7.0	8.2
EBITDA-margin	9.5%	7.1%	5.7%	2.3%	3.5%	3.7%	9.1%	9.6%	6.4%	7.3%	8.1%	9.1%	<i>9.9%</i>
Depreciation	-0.6	-1.1	-0.4	-0.4	-1.0	-1.8	-0.4	-0.5	-0.5	-0.5	-1.8	-1.8	-1.8
EBITA	2.1	2.7	0.7	0.0	0.3	1.0	1.3	1.4	0.7	1.0	4.3	5.2	6.3
EBITA-margin	7.3%	5.1%	3.6%	-0.1%	0.8%	1.3%	6.6%	7.1%	3.8%	5.0%	5.7%	6.7%	7.7%
Goodwill amortization	-1.5	-2.5	-1.0	-1.0	-2.0	-4.0	-1.1	-1.0	-1.0	-1.0	-4.1	-4.0	-4.0
EBIT	0.6	0.1	-0.3	-1.0	-1.7	-3.0	0.2	0.4	-0.3	0.0	0.2	1.2	2.3
EBIT-margin	2.2%	0.2%	-1.5%	-5.1%	-4.6%	-4.0%	1.3%	1.9%	-1.9%	-0.2%	0.3%	1.6%	2.8%

Source: Administer, Evli Research estimates

# **ADMINISTER**

VALUATION RESULTS	BASE CASE DETAILS	VALUATION ASSUMPTIONS	ASSUMPTIONS FOR WACC	
Current share price	2.58 PV of Free Cash Flow	40 Long-term growth, %	1.5 Risk-free interest rate, %	2.50
DCF share value	5.77 PV of Horizon value	54 WACC <i>,</i> %	8.0 Market risk premium, %	5.8
Share price potential, %	123.5 Unconsolidated equity	0 Spread, %	0.5 Debt risk premium, %	2.5
Maximum value	6.3 Marketable securities	3 Minimum WACC, %	7.5 Equity beta coefficient	1.00
Minimum value	5.3 Debt - dividend	-15 Maximum WACC, %	8.5 Target debt ratio, %	30
Horizon value, %	57.6 Value of stock	83 Nr of shares, Mn	14.4 Effective tax rate, %	20

						F						
DCF valuation, EURm	2023	2024E	2025E	2026E	2027E	2028E	2029E	2030E	2031E	2032E	2033E	Horizon
Net sales	76	75	77	82	86	91	95	100	105	110	112	113
Sales growth, %	43.8	-0.9	3.0	6.0	5.0	5.0	5.0	5.0	5.0	5.0	1.5	1.5
Operating income (EBIT)	-3	0	1	2	6	7	8	8	8	9	9	9
Operating income margin, %	-3.9	0.3	1.6	2.8	7.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
+ Depreciation+amort.	6	6	6	6	4	2	2	2	2	2	3	
EBITDA	3	6	7	8	10	9	10	10	11	11	12	
- Paid taxes	0	0	-1	-1	-2	-1	-2	-2	-2	-2	-2	
- Change in NWC	3	0	0	0	0	0	0	0	0	0	0	
NWC / Sales, %	-9.5	-9.5	-9.5	-9.5	-9.5	-9.5	-9.5	-9.5	-9.5	-9.5	-9.5	
+ Change in other liabs	0	0	0	0	0	0	0	0	0	0	0	
- Operative CAPEX	-4	-2	-2	-2	-2	-2	-3	-3	-3	-3	-3	
opCAPEX / Sales, %	4.9	2.5	2.6	2.7	2.7	2.7	2.7	2.7	2.7	2.7	2.5	
- Acquisitions	-1	0	0	0	0	0	0	0	0	0	0	
+ Divestments	0	0	0	0	0	0	0	0	0	0	0	
- Other items	0	0	0	0	0	0	0	0	0	0	0	
= FCFF	2	4	4	5	6	6	6	6	7	7	7	111
= Discounted FCFF		4	4	4	5	4	4	4	4	4	4	54
= DFCF min WACC		4	4	4	5	4	4	4	4	4	4	62
= DFCF max WACC		4	4	4	5	4	4	4	4	4	3	48

# **ADMINISTER**

INTERIM FIGURES												
EVLI ESTIMATES, EURm	2023Q1	2023Q2	2023Q3	2023Q4	2023	2024Q1	2024Q2	2024Q3E	2024Q4E	2024E	2025E	2026E
Net sales	0.0	39.2	0.0	36.6	75.9	19.0	19.3	17.5	19.4	75.2	77.5	82.1
EBITDA	0.0	1.6	0.0	1.3	2.8	1.7	1.8	1.1	1.4	6.1	7.0	8.2
EBITDA margin (%)	0.0	4.0	0.0	3.5	3.8	9.1	9.4	6.4	7.3	8.1	9.1	9.9
EBIT	0.0	-1.3	0.0	-1.7	-3.0	0.2	0.4	-0.3	0.0	0.2	1.2	2.3
EBIT margin (%)	0.0	-3.3	0.0	-4.6	-3.9	1.1	1.8	-1.9	-0.2	0.3	1.6	2.8
Net financial items	0.0	-0.3	0.0	-0.7	-1.0	-0.3	0.1	-0.2	-0.2	-0.7	-0.4	-0.3
Pre-tax profit	0.0	-1.6	0.0	-2.3	-3.9	-0.1	0.5	-0.6	-0.3	-0.5	0.8	2.1
Тах	0.0	-0.2	0.0	0.3	0.1	-0.1	0.0	-0.1	-0.1	-0.4	-1.0	-1.2
Tax rate (%)	0.0	49.5	0.0	74.3	-488.2	9.1	-0.3	20.0	20.0	9.6	20.0	20.0
Net profit	0.0	-1.8	0.0	-2.1	-3.9	-0.2	0.5	-0.7	-0.4	-0.9	-0.1	0.9
EPS	0.00	-0.13	0.00	-0.14	-0.27	-0.01	0.03	-0.05	-0.03	-0.06	-0.01	0.06
EPS adjusted (diluted no. of shares)	0.00	-0.13	0.00	-0.14	-0.27	-0.01	0.03	-0.05	-0.03	-0.06	-0.01	0.06
Dividend per share	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.06	0.09	0.11
SALES, EURm												
Administer	0.0	39.2	0.0	36.6	75.9	19.0	19.3	17.5	19.4	75.2	77.5	82.1
Total	0.0	39.2	0.0	36.6	75.9	19.0	19.3	17.5	19.4	75.2	77.5	82.1
SALES GROWTH, Y/Y %												
Administer	0.0	64.2	0.0	27.0	43.8	-	-	-	-	-0.9	3.0	6.0
Total	0.0	64.2	0.0	27.0	43.8	-	-	-	-	-0.9	3.0	6.0
EBIT, EURm												
Administer	0.0	-1.3	0.0	-1.7	-3.0	0.2	0.4	-0.3	0.0	0.2	1.2	2.3
Total	0.0	-1.3	0.0	-1.7	-3.0	0.2	0.4	-0.3	0.0	0.2	1.2	2.3
EBIT margin, %												
Administer	0.0	-3.3	0.0	-4.6	-3.9	1.1	1.8	-1.9	-0.2	0.3	1.6	2.8
Total	0.0	-3.3	0.0	-4.6	-3.9	1.1	1.8	-1.9	-0.2	0.3	1.6	2.8

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INCOME STATEMENT, EURm	2019	2020	2021	2022	2023	2024E	2025E	2026E
Sales	45.3	43.7	41.9	52.8	75.9	75.2	77.5	82.1
Sales growth (%)	22.5	-3.5	-4.0	25.9	43.8	-0.9	3.0	6.0
EBITDA	3.0	4.4	2.3	3.7	2.8	6.1	7.0	8.2
EBITDA margin (%)	6.5	10.2	5.4	7.1	3.8	8.1	9.1	9.9
Depreciation	-1.1	-0.6	-0.7	-1.1	-1.8	-1.9	-1.8	-1.8
EBITA	1.9	3.8	1.5	2.7	1.0	4.2	5.2	6.3
Goodwill amortization / writedown	-1.0	-1.0	-1.5	-2.5	-4.0	-4.0	-4.0	-4.0
EBIT	0.9	2.9	0.1	0.1	-3.0	0.2	1.2	2.3
EBIT margin (%)	1.9	6.6	0.1	0.2	-3.9	0.3	1.6	2.8
Reported EBIT	0.9	2.9	0.1	0.1	-3.0	0.2	1.0	2.3
EBIT margin (reported) (%)	1.9	6.6	0.1	0.2	-3.9	0.2	1.6	2.8
Net financials	-0.3	-0.3	-1.8	-0.4	-1.0	-0.7	-0.4	-0.3
Pre-tax profit	0.6	2.6	-1.7	-0.3	-3.9	-0.5	0.4	2.1
Taxes	-0.1	-0.6	0.0	-0.4	0.1	-0.4	-1.0	-1.2
Minority shares	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net profit	0.0	2.0	-1.8	-0.7	-3.9	-0.9	-0.1	0.0
Cash NRIs	0.4	0.0	-1.8	-0.7	-3.9	-0.9	-0.1	0.9
Non-cash NRIs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
BALANCE SHEET, EURm								
Assets Fixed assets	2	2	4	C	7	7	7	0
	3	3	4	6				8
Goodwill Diabh a fuan annsta	15	14	23	42	39	35	31	27
Right of use assets	0	0	0	0	0	0	0	0
Inventory	0	0	0	0	0	0	0	0
Receivables	8	7	7	13	13	13	13	14
Liquid funds	1	1	13	5	3	3	3	4
Total assets	26	25	47	66	63	58	55	52
Liabilities	-	0	22	22	20	27	26	25
Shareholder's equity	7	9	32	32	28	27	26	25
Minority interest	0	0	0	0	0	0	0	0
Convertibles	0	0	0	0	0	0	0	0
Lease liabilities	0	0	0	0	0	0	0	0
Deferred taxes	0	0	0	0	0	0	0	0
Interest bearing debt	8	6	4	18	15	12	9	5
Non-interest bearing current liabilities	10	9	11	15	20	20	21	22
Other interest-free debt	0	0	0	0	0	0	0	0
Total liabilities	26	25	47	66	63	58	55	52
CASH FLOW, EURm								
+ EBITDA	3	4	2	4	3	6	7	8
- Net financial items	0	0	-2	0	-1	-1	0	0
- Taxes	0	-1	0	0	0	0	-1	-1
- Increase in Net Working Capital	1	0	2	-1	3	0	0	0
+/- Other	0	0	0	0	0	0	0	0
= Cash flow from operations	4	4	2	2	5	5	6	7
- Capex	-4	-1	-2	-3	-4	-2	-2	-2
- Acquisitions	0	0	0	-20	-1	0	0	0
+ Divestments	0	0	0	0	0	0	0	0
= Free cash flow	0	2	0	-20	1	3	4	5
+/- New issues/buybacks	0	0	25	1	0	0	0	0
- Paid dividend	0	0	0	0	-1	0	-1	-1
+/- Other	-1	-2	-13	11	-1	-3	-3	-3
Change in cash	-1	0	12	-9	-1	0	0	0

# **ADMINISTER**

KEY FIGURES	2020	2021	2022	2023	2024E	2025E	2026E
M-cap	0	60	38	35	37	37	37
Net debt (excl. convertibles)	6	-9	14	11	8	5	2
Enterprise value	6	51	52	46	46	43	39
Sales	44	42	53	76	75	77	82
EBITDA	4	2	4	3	6	7	8
EBIT	3	0	0	-3	0	1	2
Pre-tax	3	-2	0	-4	0	1	2
Earnings	2	-2	-1	-4	-1	0	1
Equity book value (excl. minorities)	9	32	32	28	27	26	25
Valuation multiples							
EV/sales	0.1	1.2	1.0	0.6	0.6	0.6	0.5
EV/EBITDA	1.2	22.6	13.9	16.2	7.5	6.1	4.8
EV/EBITA	1.4	33.8	19.6	46.0	10.8	8.2	6.2
EV/EBIT	1.9	959.9	473.3	-15.6	238.0	35.3	16.8
EV/OCF	1.6	25.9	22.1	8.5	9.2	7.3	5.5
EV/FCFF	2.2	24.2	-2.6	26.5	12.2	10.3	7.7
P/FCFE	0.0	150.7	-1.9	39.6	11.9	9.6	7.6
P/E	0.0	-33.2	-52.9	-8.9	-43.0	-266.3	43.6
P/B	0.0	1.8	1.2	1.3	1.4	1.5	1.5
Target EV/EBITDA	0.0	0.0	0.0	0.0	8.5	6.9	5.5
Target EV/EBIT	0.0	0.0	0.0	0.0	268.5	40.1	19.3
Target EV/FCF	0.0	0.0	0.0	0.0	16.6	12.6	9.2
Target P/B	0.0	0.0	0.0	0.0	1.6	1.7	1.7
Target P/E	0.0	0.0	0.0	0.0	-50.0	-309.7	50.7
Per share measures							
Number of shares	9,620	14,194	14,329	14,329	14,375	14,375	14,375
Number of shares (diluted)	9,620	14,194	14,329	14,329	14,375	14,375	14,375
EPS	0.20	-0.13	-0.05	-0.27	-0.06	-0.01	0.06
Operating cash flow per share	0.37	0.14	0.16	0.38	0.35	0.41	0.49
Free cash flow per share	0.23	0.03	-1.40	0.06	0.22	0.27	0.34
Book value per share	0.99	2.28	2.24	1.92	1.85	1.78	1.75
Dividend per share	0.00	0.00	0.05	0.00	0.06	0.09	0.11
Dividend payout ratio, %	0.0	0.0	-99.4	-0.1	-107.8	-883.8	183.0
Dividend yield, %	0.0	0.0	1.9	0.0	2.5	3.3	4.2
FCF yield, %	0.0	0.7	-52.7	2.5	8.4	10.4	13.1
Efficiency measures	0.0	0.7	52.7	2.5	0.4	10.4	13.1
ROE	23.1	-8.6	-2.2	-13.1	-3.2	-0.5	3.4
ROCE	18.2	0.2	0.3	-13.1	-3.2	3.3	7.2
Financial ratios	10.2	0.2	0.5	-0.4	0.0	5.5	1.2
	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Inventories as % of sales Receivables as % of sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	15.3	15.9	24.9	17.2	17.2	17.2	17.2
Non-interest bearing liabilities as % of sales	20.0	25.1	29.2	26.7	26.7	26.7	26.7
NWC/sales, %	-4.8	-9.2	-4.2	-9.5	-9.5	-9.5	-9.5
Operative CAPEX/sales, %	3.1	3.7	4.8	4.9	2.5	2.6	2.7
CAPEX/sales (incl. acquisitions), %	3.1	3.7	-33.0	3.7	2.5	2.6	2.7
FCFF/EBITDA	0.6	0.9	-5.3	0.6	0.6	0.6	0.6
Net debt/EBITDA, book-weighted	1.2	-3.9	3.7	4.0	1.4	0.8	0.2
Debt/equity, market-weighted	0.0	0.1	0.5	0.4	0.3	0.2	0.1
Equity ratio, book-weighted	38.4	68.5	48.7	44.0	45.7	46.5	48.0
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Gearing, %	58.3	-27.2	43.3	41.7	31.4	21.4	7.3

### ADMINISTER Commercial Services & Supplies/Finland, October 23, 2024 Company update

COMPANY DESCRIPTION: Administer Group is a multi-talent in payroll and financial management services, software services, consulting, personnel and international services. The company is the largest salary outsourcing partner in Finland and the leading expert in the fight against the grey economy. Administer's services are used by more than 5,000 customers, from SMEs to large companies, as well as municipalities and other public sector actors. Founded in 1985, the company is listed on the First North list of Nasdaq Helsinki. Administer Group consists of payroll management service company Silta Oy, accounting firm Administer, business service and employment expert Econia Oy and software company EmCe Solution Partner Oy, as well as other subsidiaries and associated companies.

INVESTMENT CASE: Administer seeks to achieve revenue of EUR 100m and an EBITDA-margin of 15% by 2026. The company has grown impressively in recent years driven by acquisitions, while organic growth has been modest. Near-term macroeconomic conditions have, however, proven to be a challenge, affecting both the company's growth and profitability. Cost savings measures taken in 2023 will slightly aid profitability, but larger improvement relies upon synergies from acquisitions as well as internal operational efficiency, further to be improved by pick-up in growth.

OWNERSHIP STRUCTURE	SHARES	EURm	%
Aho Peter	6,830,980	17.624	47.5%
Ilmarinen Mutual Pension Insurance Company	1,250,000	3.225	8.7%
Sijoitus Oy MC Invest Ab	1,205,508	3.110	8.4%
Oy Fincorp Ab	455,802	1.176	3.2%
Varma Mutual Pension Insurance Company	337,093	0.870	2.3%
Elo Mutual Pension Insurance Company	306,817	0.792	2.1%
Salmivala Maria-Elina	283,221	0.731	2.0%
Rantalainen-Yhtiöt Oy	266,623	0.688	1.9%
Herranen Kimmo	234,292	0.604	1.6%
Oy Talcom Ab	191,500	0.494	1.3%
Ten largest	11,361,836	29.314	79%
Residual	3,012,969	7.773	21%
Total	14,374,805	37.087	100%

EARNINGS CALENDAR

November 06, 2024

Q3 report

OTHER EVENTS

#### COMPANY MISCELLANEOUS

CEO: Kimmo Herranen CFO: Kalle Lehtonen

IR:

Konepajankuja 3, FIN-00510 Helsinki Tel:

# ADMINISTER

Commercial Services & Supplies/Finland, October 23, 2024 Company update

#### DEFINITIONS

P/E	EPS
Price per share	Drofit before overcord items and taxos income taxos I minority interest
Earnings per share	Profit before extraord. items and taxes– income taxes + minority interest Number of shares
~ ·	
P/BV	DPS
Price per share	Dividend for the financial period per share
Shareholders' equity + taxed provisions per share	
Market cap	OCF (Operating cash flow)
Price per share * Number of shares	EBITDA – Net financial items – Taxes – Increase in working
	capital – Cash NRIs ± Other adjustments
EV (Enterprise value)	FCF (Free cash flow)
Market cap + net debt + minority interest at market value	Operating cash flow – operative CAPEX – acquisitions + divestments
<ul> <li>– share of associated companies at market value</li> </ul>	
EV/Sales	FCF yield, %
Enterprise value	Free cash flow
Sales	Market cap
EV/EBITDA	Operative CAPEX/sales
Enterprise value	Capital expenditure – divestments – acquisitions
Earnings before interest, tax, depreciation and amortization	Sales
EV/EBIT	Net working capital
Enterprise value	Current assets – current liabilities
Operating profit	
Net debt	Capital employed/Share
Interest bearing debt – financial assets	Total assets – non-interest bearing debt
	Number of shares
Total assets	Gearing
Balance sheet total	Not dabt
Datatice sticet total	<u>Net debt</u> Equity
	· · ·
Div yield, %	Debt/Equity, %
Dividend per share	Interest bearing debt
Price per share	Shareholders' equity + minority interest + taxed provisions
-	
Payout ratio, %	Equity ratio, %
Total dividends	Shareholders' equity + minority interest + taxed provisions
Earnings before extraordinary items and taxes – income taxes + minority interest	Total assets – interest-free loans
ROCE, %	CAGR, %
Profit before extraordinary items + interest expenses+ other financial costs	
Balance sheet total – non-interest bearing debt (average)	Cumulative annual growth rate = Average growth per year
ROE, %	
Profit before extraordinary items and taxes – income taxes	
Shareholder's equity + minority interest + taxed provisions (average)	

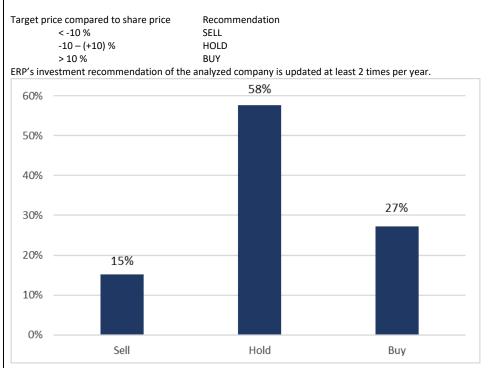
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The graph above shows the distribution of ERP's recommendations of companies under coverage in 11th of May 2020. If recommendation is not given, it is not mentioned here.

Name(s) of the analyst(s): Salokivi, Pitkäjärvi

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Contact information SALES, TRADING AND RESEARCH	1		
Equity, ETF and Derivatives Sales		Trading	
Joachim Dannberg Ari Laine Kimmo Lilja	+358 9 4766 9123 +358 9 4766 9115 +358 9 4766 9130	Lauri Vehkaluoto (Head) Pasi Väisänen Antti Kässi Miika Ronkanen	+358 9 4766 9120 +358 9 4766 9120 +358 9 4766 9120 +358 9 4766 9120
Structured Investments		Equity Research	
Heikki Savijoki Aki Lakkisto	+358 9 4766 9726 +358 9 4766 9123	Atte Jortikka Joonas Ilvonen Jerker Salokivi	+358 40 054 3725 +358 44 430 9071 +358 9 4766 9149
Evli Investment Solutions			



EVLI PLC Aleksanterinkatu 19 A P.O. Box 1081 FIN-00101 Helsinki, FINLAND Phone +358 9 476 690 Internet www.evli.com E-mail firstname.lastname@evli.com

EVLI PLC, STOCKHOLMSFILIAL Regeringsgatan 67 P.O. Box 16354 SE-103 26 Stockholm Sverige stockholm @evli.com Tel +46 (0)8 407 8000